




## Department of Energy

Washington, DC 20585

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### MEMORANDUM FOR DISTRIBUTION

FROM: PAUL M. GOLAN   
ACTING ASSISTANT SECRETARY FOR  
ENVIRONMENTAL MANAGEMENT

SUBJECT: Summary of Chicago End States Next Steps Workshop

I would like to take this opportunity to thank everyone who attended our End States meeting in Chicago last month. As I said in my closing comments, I listened and I learned. I would like to offer the following principles as we move forward:

1. We will use the Comprehensive Environmental Response, Compensation, and Liability Act criteria in developing end state visions, considering all nine factors. Going forward we will refer to this effort as "End States."
2. In establishing the end state visions, we will take the time necessary to ensure meaningful public participation.
3. The process we will use to explore alternative end states will be a public process and ultimately a regulatory process if a change to a site condition or Record of Decision is required.
4. We will not slow down work at our closure sites to establish a vision or "variances." Rocky Flats, Mound, Fernald, and Columbus will not be required to participate in this process unless they develop a compelling need or a meaningful alternative.
5. The End State Working Group will include a broader representation of stakeholders.
6. We have responsibilities to workers, communities, the environment, and to the taxpayers as we conduct our cleanup work.
7. We must communicate in a climate of confidence and in a manner that early and extensive consultation with regulators and stakeholders will ensure new and creative approaches to cleanup.
8. The Office of Environmental Management is committed to do the best and smartest work it possibly can with the resources it has available.

Attached are summary meeting notes, which are also posted at our website ([www.em.doe.gov](http://www.em.doe.gov)). I will be tasking the Working Group to develop specific next steps based on these principles and look forward to working with you as we continue our cleanup efforts.

Attachment

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